

Investor factsheet 2024



SThree plc *brings* skilled people together to build the future. We are the global STEM workforce consultancy, placing highly skilled, STEM specialist workers in the industries where they are needed most. We advise businesses, build expert teams, and deliver project solutions for our clients. With more than 38 years of experience in pure-play STEM and a global team with local expertise across 11 countries, we cover high-demand skills across Engineering, Life Sciences and Technology roles.

We provide permanent and flexible contract talent to a diverse base of around 6,000 clients. By combining advanced technology with expertise, we push beyond traditional boundaries to deliver tailored solutions, leveraging data and insights from our world-class operating platform.

SThree is ideally positioned to maximise these opportunities due to:

- Our strong candidate networks with specialist STEM skills
- Our focus on flexible contract and high-barrier to entry Employed Contractor Model (ECM)¹
- Our investment in a market-leading technology platform to drive growth and margins across our unique global footprint

SThree is part of the Industrial Services sector. We are listed on the London Stock Exchange, trading with the ticker code STEM.

30/11/2024

Market capitalisation **£485m**
Shares outstanding **135.6m**
Ticker Symbol **STEM**

Leadership



Chair
James Bilefield



CEO
Timo Lehne



CFO
Andrew Beach

Well-positioned through a unique combination of focus, scale, digital capabilities and workforce solutions

1 We focus only on hard-to-find STEM skills in the best STEM markets

71%



of global STEM market by revenue covered by Top 5 SThree markets

2 Our focus on contract underpins performance through the cycle and excellent visibility of recognisable fees

84%



Contract Net Fees

3 We are investing in state-of-the-art technology to drive scale and sector-leading returns

£30-35m



Total expenditure

4 Our priority is to become a strategic partner for key clients and move up the value chain

145 countries

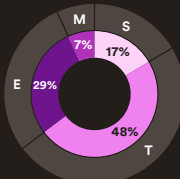


Global coverage for compliant STEM workforce solutions

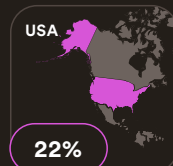
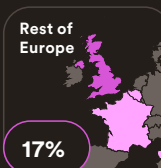
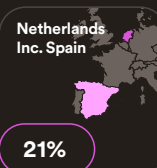
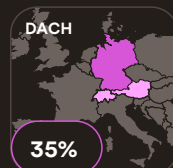
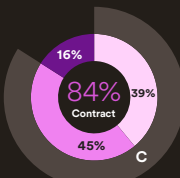
Focused on driving scale in the best STEM markets guided by our market investment model

FY24 Net Fees: skills mix, service mix, and footprint²

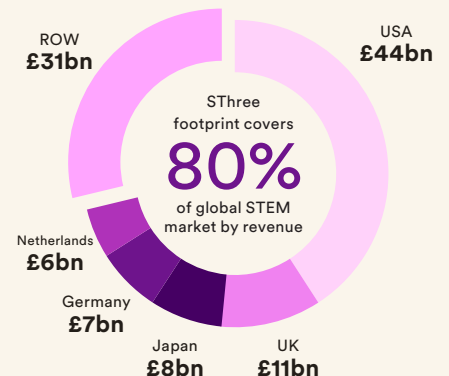
Skills mix
● Life Sciences
● Technology
● Engineering
● Other



Service mix
● Employed Contractor
● Independent Contractor
● Permanent
● Contract



STEM global market: £108bn³



Capital allocation policy

is highly disciplined with a core aim of maximising shareholder value by maintaining a strong balance sheet and a sustainable, through-the-cycle dividend⁴. Capital is then allocated in the following order:

Organic growth

Investing in our people, ensuring sufficient working capital is on hand to fund growth of the contractor order book while developing new business opportunities

Business improvement

Digitalising our business, putting in place the technology and tools that are key to driving both scale and higher margins

Acquisitions

Strict inorganic growth discipline, with a focus on complementary and value-enhancing acquisitions

Capital return to shareholders

If all organic and inorganic opportunities with an appropriate time horizon have been considered, return excess cash either through special dividends or share buybacks

Five-year financial summary

Financial metrics presented for continuing operations only	30 Nov 2024	30 Nov 2023	30 Nov 2022	30 Nov 2021	30 Nov 2020	Top 10 Shareholders as of 31 December 2024	
Financial highlights						Kempen Capital Management	12.8%
						JO Hambro Capital Management	8.0%
	Revenue (£m)	1,492.9	1,663.2	1,639.4	1,330.7	JPMorgan Asset Management	6.5%
	Net fees (£m)	369.1	418.8	430.6	355.7	Allianz Global Investors	5.1%
	Operating profit (£m)	66.2	76.4	77.6	60.8	BlackRock	5.0%
	Operating profit conversion ratio	17.9%	18.2%	18.0%	17.1%	Harris Associates	3.7%
	Basic EPS (pence)	37.4	42.4	41.0	31.8	Man GLG	3.1%
Other financial metrics						Jupiter Asset Management	2.9%
						Montanaro Asset Management	2.8%
	Total assets (£m)	506.7	472.3	470.4	400.6	Tweedy Browne	2.7%
	Total equity (£m)	248.6	222.9	200.4	158.2	Financial calendar	
	Net cash/(debt) (£m)	69.7	83.2	65.4	57.5	2025	
	Cash from operations (£m) ⁵	59.8	86.9	70.7	54.5	18 March	Q1 Trading Update
	Free cash conversion ratio ⁵	38.1%	71.6%	48.5%	40.4%	29 April	Annual General Meeting
Group operational statistics ⁶	Dividends per share (pence)	14.3	16.6	16.0	11.0	24 June	Half Year Trading Update
						29 July	Half Year Results
	Average total headcount	2,649	2,819	2,890	2,588	16 September	Q3 Trading Results
	Average sales headcount	1,823	1,981	2,114	1,911	16 December	Full Year Trading Update
	Active contractors at end of year	9,955	11,606	12,533	11,809	2026	
						27 January	Full Year Results

Note 1: Employed contractor model (ECM) where a skilled specialist is legally employed by SThree typically on a back-to-back contract with the end client **Note 2:** Not all values sum to 100% because of rounding to nearest whole number **Note 3:** Source SThree analysis and SIA data **Note 4:** Committed to return between one third to 40% of our annual earnings based on a dividend cover range of 2.5x to 3.0x **Note 5:** FY23 cash flow statement has been restated to correct a presentation error of the FY22 interim dividend. £6.4m in funds required for the settlement of the FY22 interim dividend should have been reflected in financing activities in the FY22 cash flow statement rather than in the FY23 cash flow statement. The cash balance for FY23 was not misstated **Note 6:** Based on full-time equivalents